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Proposed programme budget for the biennium 2006-2007*

Part I
Overall policymaking, direction and coordination

Section 1
Overall policymaking, direction and coordination

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* The present document contains section 1 of the proposed programme budget for the biennium 2006-2007. The approved programme budget will subsequently be issued in final form as *Official Records of the General Assembly, Sixtieth Session, Supplement No. 6* (A/60/6/Add.1).

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Overview

1.1 Provision is made under subsection A below for the General Assembly, including travel for up to five representatives of Member States that are least developed countries to sessions of the Assembly, the requirements of the Presidents of the Assembly and backstopping to be provided by the Department for General Assembly and Conference Management to the Presidents of the Assembly. Provision is also made for the subsidiary organs of the Assembly whose terms of reference involve matters of general application to the activities of the Organization as a whole, namely, the Advisory Committee on Administrative and Budgetary Questions (including its secretariat), the Committee on Contributions, the Board of Auditors (including its secretariat), United Nations participation in the costs of the secretariat of the United Nations Joint Staff Pension Fund (UNJSPF) and the Committee for Programme and Coordination.

1.2 The requirements directly attributable to the Secretary-General are set out in subsection B.

1.3 In subsection C, provision is made for the overall executive direction and management of the Organization, namely the Executive Office of the Secretary-General, the offices of the Directors-General of the United Nations Offices at Geneva, Vienna and Nairobi, the United Nations Liaison Office at Addis Ababa and the United Nations Office at Brussels. In line with the recommendations made by the Committee for Programme and Coordination at its forty-first session, executive direction and management is presented in a results-based budget format in which the objectives, expected accomplishments and indicators of achievement applicable to all offices under the subsection are consolidated into one logical framework.

1.4 Provisions for the Office of the Ombudsman are reflected under subsection D.

1.5 By its resolution 59/283 of 13 April 2005 on administration of justice at the United Nations, the General Assembly, inter alia, endorsed the proposal of the Secretary-General to transfer the resources of the United Nations Administrative Tribunal from section 8, Legal affairs, of the proposed programme budget to section 1, Overall policymaking, direction and coordination, effective from the beginning of the biennium 2006-2007. This transfer will be presented in the context of the revised estimates for the proposed programme budget for the biennium to be submitted to the Assembly at its sixtieth session, on a consolidated basis with other requirements arising from the same resolution.

Table 1.1 **Percentage distribution of resources by component**

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs		
1. General Assembly	5.8	—
2. Advisory Committee on Administrative and Budgetary Questions (including its secretariat)	9.7	—
3. Committee on Contributions	0.6	—
4. United Nations Board of Auditors (including its secretariat)	9.0	53.8
5. United Nations Joint Staff Pension Board (including United Nations participation in the costs of the secretariat of the United Nations Joint Staff Pension Fund)	14.5	22.3
6. Committee for Programme and Coordination	1.3	—
Subtotal A	**40.9**	**76.1**

Component	*Regular budget*	*Extrabudgetary*
B. The Secretary-General	3.4	—
C. Executive direction and management		
1. Executive Office of the Secretary-General	37.4	19.1
2. Office of the Director-General, United Nations Office at Geneva	8.7	2.2
3. Office of the Director-General, United Nations Office at Vienna	3.7	—
4. Office of the Director-General, United Nations Office at Nairobi	1.3	—
5. United Nations Liaison Office at Addis Ababa	0.8	—
6. United Nations Office at Brussels	0.8	—
7. Office of the Special Representative of the Secretary-General for Children and Armed Conflict	—	—
Subtotal C	**52.7**	**21.3**
D. Office of the Ombudsman	3.0	2.6
Total	**100.0**	**100.0**

1.6 The estimated increase for regular budget resources would be 0.8 per cent at 2004-2005 rates.

Table 1.2 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2002-2003 expenditure*	*2004-2005 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2006-2007 estimate*
			Amount	*Percentage*			
A. Policymaking organs	21 008.5	24 670.5	731.2	3.0	25 401.7	1 337.5	26 739.2
B. Secretary-General	1 840.4	2 111.3	—	—	2 111.3	186.5	2 297.8
C. Executive direction and management	28 668.5	33 586.5	(911.2)	(2.7)	32 675.3	2 143.5	34 818.8
D. Office of the Ombudsman	—	1 174.9	680.8	57.9	1 855.7	102.1	1 957.8
Subtotal	**51 517.4**	**61 543.2**	**500.8**	**0.8**	**62 044.0**	**3 769.6**	**65 813.6**

(2) *Extrabudgetary*

	2002-2003 expenditure	*2004-2005 estimate*	*2006-2007 estimate*
Subtotal	**14 754.3**	**19 910.3**	**22 230.4**
Total	**66 271.7**	**81 453.5**	**88 044.0**

Table 1.3 **Post requirements**

Category	*Established regular budget posts*		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
	2004-2005	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
DSG	1	1	—	—	—	—	1	1
USG	2	2	1	—	—	—	3	2
ASG	2	2	—	—	—	—	2	2
D-2	7	7	—	—	1	1	8	8
D-1	11	11	—	—	—	—	11	11
P-5	16	17	1	—	2	2	19	19
P-4/3	23	24	3	—	1	1	27	25
P-2/1	3	3	—	—	—	—	3	3
Subtotal	**65**	**67**	**5**	**—**	**4**	**4**	**74**	**71**
General Service								
Principal level	12	12	1	—	—	—	13	12
Other level	62	64	2	—	7	7	71	71
Subtotal	**74**	**76**	**3**	**—**	**7**	**7**	**84**	**83**
Other categories								
Local level	2	2	—	—	—	—	2	2
Subtotal	**2**	**2**	**—**	**—**	**—**	**—**	**2**	**2**
Total	**141**	**145**	**8**	**—**	**11**	**11**	**160**	**156**

A. Policymaking organs

1.7 This subsection covers the General Assembly, the Advisory Committee on Administrative and Budgetary Questions, the Committee on Contributions, the United Nations Board of Auditors, UNJSPF (United Nations share) and the Committee for Programme and Coordination.

Table 1.4 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2002-2003 expenditure*	*2004-2005 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2006-2007 estimate*
			Amount	*Percentage*			
1. General Assembly							
a. Travel of representatives	1 882.0	1 998.0	—	—	1 998.0	101.2	2 099.2
b. President(s) of the General Assembly	631.5	552.4	—	—	552.4	27.8	580.2
c. Department for General Assembly and Conference Management backstopping of the Presidents of the General Assembly	63.5	106.4	946.2	889.3	1 052.6	53.2	1 105.8
2. Advisory Committee on Administrative and Budgetary Questions	5 302.3	6 330.9	(327.4)	(5.2)	6 003.5	329.5	6 333.0
3. Committee on Contributions	354.8	481.4	(90.0)	(18.7)	391.4	19.8	411.2
4. United Nations Board of Auditors	5 135.7	5 571.9	15.5	0.3	5 587.4	309.2	5 896.6
5. United Nations Joint Staff Pension Board	6 949.9	8 680.0	343.2	4.0	9 023.2	456.7	9 479.9
6. Committee for Programme and Coordination	688.8	949.5	(156.3)	(16.5)	793.2	40.1	833.3
Subtotal	**21 008.5**	**24 670.5**	**731.2**	**3.0**	**25 401.7**	**1 337.5**	**26 739.2**

(2) *Extrabudgetary*

	2002-2003 expenditure	*2004-2005 estimate*	*2006-2007 estimate*
Subtotal	**10 917.4**	**14 529.4**	**16 910.0**
Total	**31 925.9**	**39 199.9**	**43 649.2**

Table 1.5 **Post requirements**

Category	Established regular budget posts		Temporary posts: Regular budget		Temporary posts: Extrabudgetary		Total	
	2004-2005	2006-2007	2004-2005	2006-2007	2004-2005	2006-2007	2004-2005	2006-2007
Professional and above								
D-2	1	1	—	—	—	—	1	1
D-1	1	1	—	—	—	—	1	1
P-5	3	3	—	—	—	—	3	3
P-4/3	3	3	—	—	—	—	3	3
Subtotal	**8**	**8**	—	—	—	—	**8**	**8**
General Service								
Principal level	1	1	—	—	—	—	1	1
Other level	8	8	—	—	1	1	9	9
Subtotal	**9**	**9**	—	—	**1**	**1**	**10**	**10**
Total	**17**	**17**	—	—	**1**	**1**	**18**	**18**

1. General Assembly

(a) Travel of representatives of Member States that are least developed countries

Resource requirements (before recosting): $1,998,000

1.8 In accordance with General Assembly resolutions 1798 (XVII) of 11 December 1962 and 41/213 of 19 December 1986, up to 5 representatives of each of the 50 Member States that are least developed countries are entitled to have travel but not subsistence paid by the Organization when attending a regular session of the Assembly, and 1 representative or alternate representative is entitled to travel expenses to attend a special or emergency session of the Assembly.

Table 1.6 **Resource requirements**

Category	Resources (thousands of United States dollars)		Posts	
	2004-2005	2006-2007 (before recosting)	2004-2005	2006-2007
Non-post	1 998.0	1 998.0	—	—
Total	**1 998.0**	**1 998.0**	—	—

1.9 The provision of $1,998,000, at the maintenance level, relates to travel to the sixty-first and sixty-second sessions of the Assembly. As there is no resolution calling for either a special or an emergency session, no provisions have been made for that purpose.

(b) Presidents of the General Assembly

Resource requirements (before recosting): $552,400

1.10 The General Assembly, in its resolution 52/220 of 22 December 1997, approved the proposal of the Secretary-General to include a sum of $250,000 in the budget for each year of the biennium to supplement the level of support provided to the President of the General Assembly (A/52/303, para. 1B.10). In the same resolution, the Assembly decided that the resources for the Office of the President of the General Assembly should be presented on an object-of-expenditure basis, starting with the biennium 1998-1999, and approved the proposal of the Secretary-General regarding the level of resources for that biennium. In its resolution 53/214 of 18 December 1998, the Assembly requested the Secretary-General to enhance the Office of the President by taking all steps necessary to ensure the full implementation of his proposal to supplement the support of the Office and decided that the President of the Assembly, consistent with the approved programme budget, should have full authority to use funds provided in the budget for the Office, including hospitality, travel and any other expenditures required to carry out official responsibilities.

1.11 In its resolution 54/249 of 23 December 1999, the General Assembly concurred with the observation of the Advisory Committee on Administrative and Budgetary Questions on the need to ensure that the Office of the President of the General Assembly was provided with adequate resources and decided that, in the interest of clarity and transparency, the resources proposed for support of the President should be presented separately from the estimates for the travel of representatives of least developed countries to sessions of the Assembly. In the same resolution, the Assembly decided that the resources for the Office of the President should be allocated between the Presidents of the sessions of the Assembly to which they relate so as to ensure their equitable provision, taking into account the duration of the term of office of each President.

Table 1.7 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Non-post	552.4	552.4	—	—
Total	**552.4**	**552.4**	—	—

1.12 The provision of $552,400 relates to resources to be allocated, in line with General Assembly resolution 54/249, for the exclusive use at the discretion of the Presidents of the General Assembly at its sixtieth resumed session ($184,400), at its sixty-first regular and resumed sessions ($275,800) and at its sixty-second regular session ($92,200). The funds will be made available to the Presidents of the Assembly, in accordance with the provisions of resolution 53/214, for the accomplishment of official responsibilities.

(c) Department for General Assembly and Conference Management backstopping of the Presidents of the General Assembly

Resource requirements (before recosting): $1,052,600

1.13 Resources are made for general temporary assistance and overtime to cover additional direct support provided by the Department for General Assembly and Conference Management to the Presidents of the General Assembly. The increase reflects the decision by the General Assembly,

contained in its resolution 58/126 of 19 December 2003, to make available five additional posts to supplement the current support provided to the Presidents of the General Assembly, of which three shall be filled on an annual basis in consultation with the incoming President, beginning at the fifty-ninth session of the Assembly. Two positions (one P-4 and one P-3) have been identified within the existing establishment of the Department for General Assembly and Conference Management to support the Presidents of the General Assembly. However, additional resources would be required under general temporary assistance for the remaining three positions (one D-2, one D-1 and one General Service).

Table 1.8 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Non-post	106.4	1 052.6	—	—
Total	**106.4**	**1 052.6**	—	—

1.14 The amount of $1,052,600, reflecting a growth of $946,200, provides for general temporary assistance ($1,048,000) and overtime ($4,600) for support of the Presidents of the General Assembly. The growth represents the additional requirements under general temporary assistance for the additional staffing positions described in paragraph 1.13.

2. Advisory Committee on Administrative and Budgetary Questions (including its secretariat)

Table 1.9 **Post requirements**

	Established regular budget posts		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
D-2	1	1	—	—	—	—	1	1
P-5	3	3	—	—	—	—	3	3
P-4/3	2	2	—	—	—	—	2	2
Subtotal	**6**	**6**	—	—	—	—	**6**	**6**
General Service								
Principal level	1	1	—	—	—	—	1	1
Other level	4	4	—	—	—	—	4	4
Subtotal	**5**	**5**	—	—	—	—	**5**	**5**
Total	**11**	**11**	—	—	—	—	**11**	**11**

Resource requirements (before recosting): $6,003,500

1.15 The Advisory Committee on Administrative and Budgetary Questions, a subsidiary organ of the General Assembly, consists of 16 members appointed by the Assembly in their individual capacity. The functions and responsibilities of the Advisory Committee, as well as its composition, are governed by the provisions of Assembly resolution 14 (I) of 13 February 1946 and rules 155 to 157 of the rules of procedure of the Assembly. The budgetary resources under this heading cover the payment of the travel and subsistence expenses of the Chairman and members of the Committee for attendance at its sessions in accordance with the provisions of Assembly resolutions 1798 (XVII), 32/198 of 21 December 1977, 41/176 of 5 December 1986, 42/214 and 42/225, section VI, of 21 December 1987 and 47/219 A, section XV, of 23 December 1992. The conditions of service and compensation of the Chairman of the Advisory Committee have been determined in accordance with resolutions 35/221 of 17 December 1980, 40/256 of 18 December 1985, 45/249 of 21 December 1990 and 55/238 of 23 December 2000 and include the Organization's related contribution to UNJSPF pursuant to resolution 37/131 of 17 December 1982.

1.16 Included in the estimates is the secretariat of the Advisory Committee.

Table 1.10 **Resource requirements: Advisory Committee on Administrative and Budgetary Questions**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	2 774.7	2 774.7	11	11
Non-post	3 556.2	3 228.8	—	—
Total	**6 330.9**	**6 003.5**	**11**	**11**

1.17 The amount of $6,003,500 provides for the travel and subsistence allowance of expert members of the Advisory Committee who are non-residents of New York for meetings held at Headquarters, as well as travel and subsistence for meetings held away from Headquarters; the travel and subsistence allowance for substantive staff servicing meetings of the Advisory Committee away from Headquarters; the non-staff compensation of the Chairman; the salaries and common staff costs of the Advisory Committee's secretariat; and other non-post costs, such as overtime, general operating expenses, supplies and materials and furniture and equipment. The reduced amount reflects the pattern of expenditure experienced during 2004 as well as a downward revision in the number of members assumed not stationed in New York during the biennium 2006-2007.

3. Committee on Contributions

Resource requirements (before recosting): $391,400

1.18 The Committee on Contributions is a subsidiary organ of the General Assembly consisting of 18 members appointed by the Assembly in their individual capacity. The responsibilities of the Committee, its nature and composition and the terms of appointment of its members are governed by the provisions of Assembly resolution 14 (I) of 13 February 1946 and rules 158 to 160 of the rules of procedure of the Assembly. The Committee advises the Assembly on the apportionment of the expenses of the Organization among its Members, in accordance with Article 17, paragraph 2, of the Charter of the United Nations. It also advises the Assembly on the assessments to be fixed for new Members, on appeals by Members for a change of assessment, on action to be taken if

Members default on their contributions and on any action to be taken with regard to the application of Article 19 of the Charter.

Table 1.11 **Resource requirements: Committee on Contributions**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Non-post	481.4	391.4	—	—
Total	**481.4**	**391.4**	**—**	**—**

1.19 The amount of $391,400 covers the payment of travel and subsistence allowance of the members of the Committee in accordance with the provisions of General Assembly resolutions 1798 (XVII) and 45/248 of 21 December 1990. The decreased requirement reflects the current pattern of expenditure and a downward revision to the assumption on the number of members that would be entitled to payment of travel and subsistence expenses during the biennium 2006-2007.

4. United Nations Board of Auditors (including its secretariat)

Table 1.12 **Post requirements**

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
D-1	1	1	—	—	—	—	1	1
P-4/3	1	1	—	—	—	—	1	1
Subtotal	**2**	**2**	—	—	—	—	**2**	**2**
General Service								
Other level	4	4	—	—	1	1	5	5
Subtotal	**4**	**4**	—	—	**1**	**1**	**5**	**5**
Total	**6**	**6**	—	—	**1**	**1**	**7**	**7**

Resource requirements (before recosting): $5,587,400

1.20 The Board of Auditors, which was established by the General Assembly in its resolution 74 (I) of 7 December 1946 and amended by its resolution 55/248 of 12 April 2001, consists of the Auditors-General (or officers holding the equivalent title) of three Member States appointed by the Assembly subject to the terms and conditions set out in regulations 7.1 to 7.3 of the Financial Regulations and Rules of the United Nations. The Board audits the accounts of the United Nations and its funds and programmes, including all its trust funds and special accounts, and submits reports on those audits to the Assembly for its consideration. The main terms of reference of the Board are set out in regulations 7.4 to 7.12 and are elaborated upon further in the annex to the Financial Regulations. The Board, in addition to expressing an opinion on the financial statements,

is required to make observations with respect to the efficiency of financial procedures, the accounting system, the internal financial controls and, in general, the administration and management of the United Nations.

1.21 Coordination with other audit activities in the United Nations system is ensured through the Panel of External Auditors, established by the General Assembly in its resolution 1438 (XIV) of 5 December 1959, consisting of the members of the Board of Auditors and the appointed external auditors of the specialized agencies and of the International Atomic Energy Agency. The Board also coordinates its work with the Joint Inspection Unit and the internal audit services of the United Nations and the funds and programmes.

1.22 The secretariat of the Board provides substantive, technical and administrative support to the Board, its Audit Operations Committee and the Panel of External Auditors and its Technical Group, including research and analysis of documentation relevant to their activities. In addition, the secretariat of the Board makes the necessary arrangements for the holding of two sessions of the Board, one session of the Panel and one session of the Technical Group each year; develops the working papers and prepares reports in respect of items on the agenda of the sessions; prepares summary records of the meetings of the Board, the Panel, its Technical Group and the Audit Operations Committee; and provides liaison between those organs and other United Nations bodies.

1.23 Based on past experience, the Board anticipates that during the biennium it will submit some 35 reports to the legislative bodies and others, as well as approximately 220 management letters.

Table 1.13 **Resource requirements: United Nations Board of Auditors**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	1 164.5	1 164.5	6	6
Non-post	4 407.4	4 422.9	—	—
Subtotal	**5 571.9**	**5 587.4**	**6**	**6**
Extrabudgetary	10 005.9	11 951.4	1	1
Total	**15 577.8**	**17 538.8**	**7**	**7**

1.24 The amount of $5,587,400 provides for the regular budget share of audit fees to be paid to the members of the Board; the costs associated with their attendance at meetings of the Board and of the Panel of External Auditors; the continuation of six posts for the secretariat of the Board; and the related operational costs. The increase under non-post resources relates to the replacement of office automation equipment in line with the established policies.

1.25 Extrabudgetary resources relate to external audit fees paid directly from the respective budgets of other United Nations programmes and affiliated bodies and from ongoing peacekeeping missions as well as missions in liquidation, and direct charges to trust funds and technical cooperation projects.

5. United Nations Joint Staff Pension Board (including United Nations participation in the costs of the secretariat of the United Nations Joint Staff Pension Fund)

Resource requirements (before recosting): $9,023,200

1.26 The United Nations Joint Staff Pension Fund was established by the General Assembly in 1949 to provide retirement, death, disability and related benefits to the staff of the United Nations and such other organizations as might be admitted to its membership. In accordance with the regulations and rules adopted by the Assembly, the Fund is administered by the United Nations Joint Staff Pension Board, a staff pension committee for each member organization and a secretariat of the Board and each such committee. The Board has established a Standing Committee with the power to act on its behalf when it is not in session. In accordance with the request made by the Assembly at its forty-sixth session that its subsidiary bodies adjust their work programmes to conform to the biennial work programme of the Fifth Committee, it is anticipated that a regular session of the Board would be held only once during the biennium (in 2006) and its Standing Committee would meet in New York (in 2007). The Assembly exercises legislative authority on behalf of all participating organizations.

1.27 The expenses incurred by a staff pension committee in the administration of the regulations of a member organization are met by the general budget of that organization. Since the central secretariat of UNJSPF grew out of the secretariat of the United Nations Staff Pension Committee, however, it continued to handle pension administration for the United Nations by special arrangement with the United Nations Joint Staff Pension Board. For those services the United Nations reimburses the Fund in accordance with arrangements agreed upon by the two parties. The United Nations provides other services to the Fund, free of charge, such as staff payroll processing and training, personnel and procurement functions and other miscellaneous services, as required.

Table 1.14 **Resource requirements: United Nations Joint Staff Pension Board**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Non-post	8 680.0	9 023.2	—	—
Subtotal	8 680.0	9 023.2	—	—
Extrabudgetary	4523.5	4 958.6	—	—
Total	**13 203.5**	**13 981.8**	—	—

1.28 The amount of $9,023,200 represents the cost of travel of representatives of the United Nations to meetings of the United Nations Joint Staff Pension Board and its Standing Committee ($258,100) and the regular budget share of the cost of the central secretariat of the Fund ($8,765,100). The total amount to be reimbursed by the United Nations for the central secretariat of the Fund, estimated at $13,484,700 (before recosting), is based on one third of the administrative budget of the Fund. Furthermore, in accordance with existing arrangements, an estimated 65 per cent of the costs to be borne by the United Nations will be covered by the regular budget, with the balance to be reimbursed by the funds and programmes.

1.29 The 2006-2007 estimates are based on the report of the Standing Committee to the General Assembly (A/58/214), as amended in line with the recommendations of the Advisory Committee

on Administrative and Budgetary Questions (A/58/7/Add.9) and as approved by the Assembly in its resolution 58/272 of 23 December 2003. The increased requirement under the regular budget relates to travel of representatives and cost of rental of premises for the Fund.

1.30 The share of the funds and programmes towards the additional costs to be borne by the United Nations reflects a corresponding increase in extrabudgetary resources.

1.31 At the time the present report was prepared, the proposed budget of UNJSPF for the biennium 2006-2007 had not yet been finalized. The estimates will therefore be subject to further revision based on the administrative budget of the Fund for 2006-2007 and on action to be taken by the General Assembly at its sixtieth session on the basis of such recommendations as the Standing Committee may make in 2005 with respect to that budget. A statement of administrative and financial implications would be submitted to the Assembly at its sixtieth session should the Standing Committee's recommendations involve expenditures different from those estimated here.

6. Committee for Programme and Coordination

Resource requirements (before recosting): $793,200

1.32 In its decision 42/450 of 17 December 1987, the General Assembly decided that the Committee for Programme and Coordination should be composed of 34 States Members of the United Nations, elected for a three-year term on the basis of equitable geographical distribution. In paragraph 12 of its resolution 31/93 of 14 December 1976, the Assembly authorized the payment of travel expenses (economy class air fare) and subsistence allowance (at the standard rate established for Secretariat officials plus 15 per cent) to the members of the Committee as a special exception to the basic principles contained in paragraph 2 of resolution 1798 (XVII). This arrangement was approved for an experimental period beginning in 1978 and was to have been reviewed by the Assembly at its thirty-fourth session. It has been assumed that, for the purpose of these budget estimates, the duration of the Committee's sessions will remain six weeks in the off-budget year and four weeks in the budget year.

Table 1.15 **Resource requirements: Committee for Programme and Coordination**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Non-post	949.5	793.2	—	—
Total	**949.5**	**793.2**	**—**	**—**

1.33 The amount of $793,200 reflects the continuation of the arrangements called for by the General Assembly in the resolutions mentioned above. The reduced requirement reflects the current pattern of expenditure.

B. Secretary-General

Resource requirements (before recosting): $2,111,300

1.34 In accordance with Article 97 of the Charter of the United Nations, the Secretary-General, who is appointed by the General Assembly upon the recommendation of the Security Council and who in

turn appoints the staff, is the Chief Administrative Officer of the Organization. The Secretary-General also has an important political function by virtue of Article 99 of the Charter, as well as a role in all United Nations meetings and such other functions as are entrusted to him by other principal organs of the Organization, as provided for in Article 98.

1.35 As the Chief Administrative Officer of the Organization, the Secretary-General is entrusted with a broad range of responsibilities under the Charter. Within the sphere of competence of the office, the Secretary-General takes action, on his/her own initiative, on a wide range of political, economic, social and humanitarian questions, reporting to and requesting guidance from the General Assembly and the Security Council, as appropriate. The Secretary-General uses his/her best efforts to assist in settling disputes between States and may bring to the attention of the Security Council any matter that may threaten the maintenance of international peace and security. He/she plays a key role in efforts to ensure the observance of human rights. The Secretary-General provides policy direction to the departments, offices and other organizational units of the Secretariat in the execution of their functions, as well as guidance and coordination to the programmes and other elements of the Organization. The Secretary-General also discharges functions entrusted to him/her by the other principal organs. In addition, as Chairman of the United Nations System Chief Executives Board for Coordination, the Secretary-General has a coordinating function in relation to the entire United Nations system of organizations.

Table 1.16 **Resource requirements: Secretary-General**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	821.5	821.5	—	—
Non-post	1 289.8	1 289.8	—	—
Total	**2 111.3**	**2 111.3**	—	—

1.36 The amount of $2,111,300 provides, at the maintenance level, for the salary and allowances of the Secretary-General, travel requirements, general operating expenses, hospitality and furniture and equipment.

C. Executive direction and management

1.37 The provision of $32,675,300 under executive direction and management covers the requirements of the Executive Office of the Secretary-General, the offices of the Directors-General of the United Nations Offices at Geneva, Vienna and Nairobi, the United Nations Liaison Office at Addis Ababa and the United Nations Office at Brussels. These offices support the Secretary-General in his capacity as Chief Administrative Officer of the United Nations under Article 97 of the Charter by assisting in the establishment of general policy and in the exercise of executive direction in relation to the work of the Secretariat, the United Nations funds and programmes and other entities within the Organization; in supervising and coordinating the work of the Organization, pursuant to his/her decisions and to the relevant directives of the intergovernmental bodies concerned; in relations with the press and the public; in inter-agency coordination functions in relation to the United Nations system of organizations, regional organizations and non-governmental organizations; in relations with the principal organs of the Organization and host Governments and in contacts with Governments and delegations under Articles 98 and 99 of the Charter.

Table 1.17 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular Budget*

Component	*2002-2003 expenditure*	*2004-2005 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2006-2007 estimate*
			Amount	*Percentage*			
1. Executive Office of the Secretary-General	21 363.2	23 922.7	(713.7)	(3.0)	23 209.0	1 522.1	24 731.1
2. Office of the Director-General, United Nations Office at Geneva	4 636.5	5 392.3	(25.2)	(0.5)	5 367.1	361.5	5 728.6
3. Office of the Director-General, United Nations Office at Vienna	1 782.3	2 287.4	(21.8)	(1.0)	2 265.6	161.3	2 426.9
4. Office of the Director-General, United Nations Office at Nairobi	369.0	647.3	154.5	23.9	801.8	68.8	870.6
5. United Nations Liaison Office at Addis Ababa	517.5	512.3	—	—	512.3	29.8	542.1
6. United Nations Office at Brussels	—	—	519.5	—	519.5	—	519.5
7. Office of the Special Representative of the Secretary-General for Children and Armed Conflict	—	824.5	(824.5)	(100.0)	—	—	—
Subtotal	**28 668.5**	**33 586.5**	**(911.2)**	**(2.7)**	**32 675.3**	**2 143.5**	**34 818.8**

(2) *Extrabudgetary*

Subtotal	**3 836.9**	**4 961.9**					**4 738.8**
Total	**32 505.4**	**38 548.4**					**39 557.6**

Table 1.18 **Post requirements**

Category	*Established regular budget posts*		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
	2004-2005	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
DSG	1	1	—	—	—	—	1	1
USG	2	2	1	—	—	—	3	2
ASG	1	1	—	—	—	—	1	1
D-2	6	6	—	—	1	1	7	7
D-1	9	9	—	—	—	—	9	9
P-5	13	13	1	—	2	2	16	15
P-4/3	19	19	3	—	—	—	22	19
P-2/1	3	3	—	—	—	—	3	3
Subtotal	**54**	**54**	**5**	**—**	**3**	**3**	**62**	**57**
General Service								
Principal level	11	11	1	—	—	—	12	11
Other level	54	54	2	—	5	5	61	59
Subtotal	**65**	**65**	**3**	**—**	**5**	**5**	**73**	**70**
Other categories								
Local level	2	2	—	—	—	—	2	2
Subtotal	**2**	**2**	**—**	**—**	**—**	**—**	**2**	**2**
Total	**121**	**121**	**8**	**—**	**8**	**8**	**137**	**129**

Table 1.19 **Percentage distribution of resources by organizational unit**

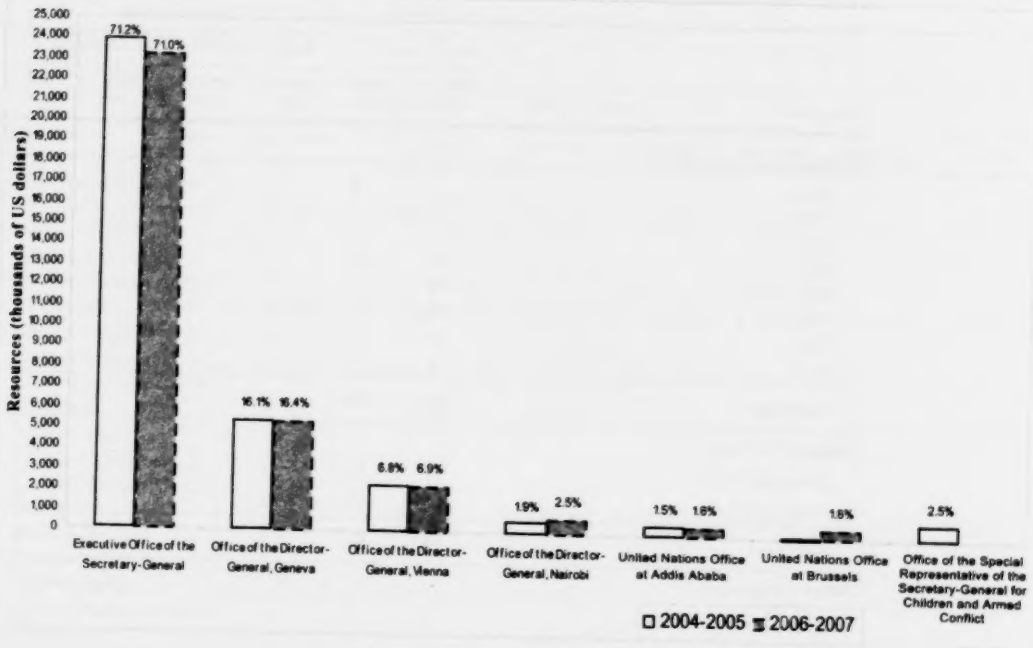


Table 1.20 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To ensure that the policies and directives of Member States are translated into action in an effective and efficient manner and to act as a catalyst in the process of reform

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved ability of the Secretary-General, the Security Council, the General Assembly, the Economic and Social Council and other intergovernmental bodies to make fully informed decisions on issues relating to their sphere of competence	(a) Positive feedback from the Secretary-General, the Security Council, the General Assembly, the Economic and Social Council and other intergovernmental bodies on advice, reports and proposals related to activities within their sphere of competence
(b) Identification of emerging issues that require attention by Member States	(b) Increased number of occasions whereby Member States address issues that have been brought to their attention
(c) Enhanced policy coherence in the management of the activities of the United Nations	(c) Increased number of activities carried out in collaboration with other entities

(d) Increased cooperation between the United Nations and host Governments, regional organizations, non-governmental organizations and civil society	(d) Increased participation in and support of the work of the United Nations
(e) Efficient management of United Nations Offices, supported by staff and financial resources	(e) (i) Timely implementation of the Secretary-General's reform (ii) Strengthened United Nations presence in the countries where United Nations Offices are located (iii) Efficient utilization of resources

1. Executive Office of the Secretary-General

Table 1.21 **Post requirements**

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
DSG	1	1	—	—	—	—	1	1
USG	1	1	—	—	—	—	1	1
ASG	1	1	—	—	—	—	1	1
D-2	6	6	—	—	1	1	7	7
D-1	6	6	—	—	—	—	6	6
P-5	7	7	—	—	2	2	9	9
P-4/3	14	14	—	—	—	—	14	14
P-2/1	2	2	—	—	—	—	2	2
Subtotal	**38**	**38**	**—**	**—**	**3**	**3**	**41**	**41**
General Service								
Principal level	8	8	—	—	—	—	8	8
Other level	41	41	—	—	2	2	43	43
Subtotal	**49**	**49**	**—**	**—**	**2**	**2**	**51**	**51**
Total	**87**	**87**	**—**	**—**	**5**	**5**	**92**	**92**

Resource requirements (before recosting): $23,209,000

1.38 The Executive Office of the Secretary-General assists the Secretary-General in the establishment of general policy and in the executive direction, coordination and expeditious performance of the work of the Secretariat and of the programmes and other elements of the Organization, as well as in contacts with Governments, delegations, the press and the public. It further assists the Secretary-General with strategic planning, political, economic and inter-agency affairs, peacebuilding strategies for Africa and protocol, liaison and representation functions. It also oversees the Organization's role in development financing and Millennium Declaration follow-up and provides guidance and coordination in the implementation of Organization-wide reform efforts. The

resources of the Office also include the provision for the post of the Deputy Secretary-General. The functions and responsibilities of the Deputy Secretary-General are defined in paragraph 1 of General Assembly resolution 52/12 B of 19 December 1997. Furthermore, resources for the Executive Office of the Secretary-General include requirements for the Strategic Planning Unit, and the Scheduling Office of the Secretary-General.

1.39 In 2004, the Secretary-General decided to strengthen the Office of the Chef de Cabinet and establish a Scheduling Office. In order to identify the required resources to implement the Secretary-General's decision, it was decided that the functions previously carried out by the Office of External Relations be redistributed among various departments (Department of Public Information, Department of Management, Department for General Assembly and Conference Management and United Nations Fund for International Partnerships) within the Secretariat and to other units within the Executive Office of the Secretary-General. The Office of External Relations had a staffing complement of six posts (one ASG, one D-1, one P-4, one P-3 and two General Service (Other level)). The post of the Assistant Secretary-General was redeployed to the Office of the Chef de Cabinet with a functional title of Deputy Chef de Cabinet to strengthen that Office in light of the increasing workload. The remaining five posts were redeployed to the Scheduling Office.

1.40 The Scheduling Office was created in order to address the ever-increasing demands for the Secretary-General's time. In this regard, it became imperative that the Office make better use of information technology tools and devote additional resources for long-term planning, systematic handling of communications and coordination of support to the Secretary-General's engagements and travel with the goal of allowing the Secretary-General to draw upon timely advice and support from all parts of the United Nations to assist him in promoting the priorities of the Organization.

Table 1.22 **Resource requirements: Executive Office of the Secretary-General**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	20 063.4	19 993.4	87	87
Non-post	3 859.3	3 215.6	—	—
Subtotal	**23 922.7**	**23 209.0**	**87**	**87**
Extrabudgetary	4 474.9	4 237.8	5	5
Total	**28 397.6**	**27 446.8**	**92**	**92**

1.41 The amount of $19,993,400 provides for the continuation of the 87 posts in the Office. Under non-post objects of expenditure, the resources relate to general temporary assistance, overtime, consultants, travel of staff and other operational costs, such as general operating expenses, supplies and equipment. The overall reduction in the level of resources is attributable mainly to the one-time provision from unforeseen and extraordinary expenses under the terms of General Assembly resolution 58/273 of 23 December 2003, for the activities carried out by the Special Adviser of the Secretary-General to enhance international peace and security during 2004.

2. Office of the Director-General, United Nations Office at Geneva

Table 1.23 **Post requirements**

Category	*Established regular budget posts*		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
	2004-2005	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
USG	1	1	—	—	—	—	1	1
D-1	2	2	—	—	—	—	2	2
P-5	2	2	—	—	—	—	2	2
P-4/3	3	3	—	—	—	—	3	3
P-2/1	1	1	—	—	—	—	1	1
Subtotal	**9**	**9**	**—**	**—**	**—**	**—**	**9**	**9**
General Service								
Principal level	2	2	—	—	—	—	2	2
Other level	8	8	—	—	3	3	11	11
Subtotal	**10**	**10**	**—**	**—**	**3**	**3**	**13**	**13**
Total	**19**	**19**	**—**	**—**	**3**	**3**	**22**	**22**

Resource requirements (before recosting): $5,367,100

1.42 The Office of the Director-General of the United Nations Office at Geneva provides the Secretary-General with advice in the discharge of his/her responsibilities in relations with permanent missions and regional organizations; deals with the host-country authorities in matters relating to the relevant privileges and immunities of the staff of the United Nations system in Switzerland; maintains cooperation with the specialized agencies and programmes based in Switzerland and elsewhere in Europe, as well as with other intergovernmental and non-governmental organizations and established institutions; undertakes special political assignments and representation, as requested; and is responsible for the overall management of the United Nations Office at Geneva.

1.43 The Under-Secretary-General, Director-General of the United Nations Office at Geneva, carries out the functions of the Office as described in the Secretary-General's bulletin on the organization of the United Nations Office at Geneva (ST/SGB/2000/4). As the largest United Nations Office in Europe, it is well-positioned to continue actively to promote the role of the Organization, through effective liaison and representation, with permanent missions, the host Government and other Governments, and to develop initiatives to strengthen relationships and to exchange information between Geneva-based institutions and established European-based intergovernmental bodies, non-governmental organizations and other institutions.

1.44 The core functions of the Office include maintaining liaison with permanent missions, academic institutions and non-governmental organizations in consultative status with the Economic and Social Council; carrying out responsibilities entrusted to the Director-General of the Conference on Disarmament; performing protocol and liaison functions with the host country and the Geneva Diplomatic Committee; cooperating with regional mechanisms; analysing subregional, regional, international security and political issues; assisting on legal matters and maintaining liaison with the host country on privileges and immunities and other questions affecting United Nations agreements; arranging consultations with respect to the United Nations programmes in Geneva; maintaining liaison and cooperating with heads of specialized agencies; and representing the

United Nations at meetings of the legislative bodies of the Geneva-based organizations and at the meetings of the Chief Executives Board. While maintaining the role of the United Nations Office at Geneva as a centre of international diplomacy, the Office of the Director-General is also leading the reform process in line with the priorities of the Secretary-General.

1.45 In the context of the reform of the Organization, the management and support functions would continue to guide improvements in the effectiveness and quality of services provided in the area of conference services, human resources, finance and information technology management. The implementation of information technology programmes will be pursued wherever feasible while, wherever possible and appropriate, both quantitative and qualitative performance measures will be developed.

Table 1.24 **Resource requirements: Office of the Director-General, United Nations Office at Geneva**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	5 145.7	5 145.7	19	19
Non-post	246.6	221.4	—	—
Subtotal	**5 392.3**	**5 367.1**	**19**	**19**
Extrabudgetary	487.0	501.0	3	3
Total	**5 879.3**	**5 868.1**	**22**	**22**

1.46 The amount of $5,145,700 provides for the continuation of 19 posts. Under non-post objects of expenditure, resources relate to general temporary assistance, overtime, travel of staff and other operational costs, such as general operating expenses, supplies and materials and furniture and equipment. The net decrease of $25,200 is attributable mainly to lower requirements in other staff costs based on the current pattern of expenditure.

3. Office of the Director-General, United Nations Office at Vienna

Table 1.25 **Post requirements**

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
P-5	2	2	—	—	—	—	2	2
P-4/3	2	2	—	—	—	—	2	2
Subtotal	**4**	**4**	**—**	**—**	**—**	**—**	**4**	**4**
General Service								
Principal level	1	1	—	—	—	—	1	1
Other level	5	5	—	—	—	—	5	5
Subtotal	**6**	**6**	**—**	**—**	**—**	**—**	**6**	**6**
Total	**10**	**10**	**—**	**—**	**—**	**—**	**10**	**10**

Resource requirements (before recosting): $2,265,600

1.47 The functions of the Office of the Director-General are outlined in the Secretary-General's bulletin on the organization of the United Nations Office at Vienna (ST/SGB/2004/5). The coordination of the activities of the Office is entrusted to the Director-General, who is responsible for the Secretary-General's representation in Vienna, the executive direction and management of the United Nations Office at Vienna, including the Office for Outer Space Affairs and the United Nations Information Service, and the maintenance of liaison with the host Government, permanent missions, non-governmental organizations and United Nations entities in Vienna. The responsibilities of the Director-General are combined with those of the Executive Director of the United Nations Office on Drugs and Crime. The Office of the Executive Director is integrated with that of the Director-General and is supported by resources of the United Nations Office on Drugs and Crime. The core functions of the Office of the Director-General itself are as follows:

(a) To assist the Director-General in the executive direction and management of the United Nations Office at Vienna and in coordinating the activities of its units;

(b) To cooperate with the host Government and to provide protocol services to the United Nations offices in Vienna, including processing letters of credentials for the heads of permanent missions in Vienna and maintaining liaison with non-governmental organizations in consultative status with the Economic and Social Council;

(c) To represent the Legal Counsel in Vienna, assist the Director-General on all legal matters and provide legal services for entities of the United Nations Secretariat in Vienna;

(d) To arrange for representation of the United Nations at meetings and conferences held in Vienna;

(e) To coordinate with the United Nations Industrial Development Organization, the International Atomic Energy Agency (IAEA) and the Preparatory Commission of the Comprehensive Nuclear-Test-Ban Treaty Organization on common policy matters affecting the entities based in Vienna;

(f) To maintain liaison with the Executive Office of the Secretary-General and other Secretariat units at Headquarters.

Table 1.26 **Resource requirements: Office of the Director-General, United Nations Office at Vienna**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	2 081.8	2 081.8	10	10
Non-post	205.6	183.8	—	—
Total	**2 287.4**	**2 265.6**	**10**	**10**

1.48 The amount of $2,265,600 provides for the continuation of 10 posts ($2,081,800) and non-post objects of expenditure, such as general temporary assistance and overtime, travel of staff and other operational costs, including reimbursement to IAEA for printing services provided to the Office of the Director-General. The net decrease of $21,800 reflects realignment of non-post resources by reduction of the provisions for general operating expenses and furniture and equipment, which is partially offset by an increase in general temporary assistance to deal with the increasing workload of the Office.

4. Office of the Director-General, United Nations Office at Nairobi

Table 1.27 **Post requirements**

Category	*Established regular budget posts*		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
	2004-2005	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
P-5	2	2	—	—	—	—	2	2
Subtotal	**2**	**2**	**—**	**—**	**—**	**—**	**2**	**2**
Other								
Local level	1	1	—	—	—	—	1	1
Subtotal	**1**	**1**	**—**	**—**	**—**	**—**	**1**	**1**
Total	**3**	**3**	**—**	**—**	**—**	**—**	**3**	**3**

Resource requirements (before recosting): $801,800

1.49 The functions of the Office of the Director-General are outlined in the Secretary-General's bulletin on the organization of the United Nations Office at Nairobi (ST/SGB/2000/13). The Director-General is responsible for all activities of the Office and serves as the representative of the Secretary-General; performs representation and liaison functions with the host Government, permanent missions and intergovernmental and non-governmental organizations based in Nairobi; and provides executive direction and management of the Office, including the programmes of administration and conference services, other support and common services and the United Nations Information Centre in Nairobi. The responsibilities of the Director-General are combined with those of the Executive Director of the United Nations Environment Programme (UNEP). The functions of the Office are as follows:

(a) To assist the Director-General in all functions, including ad hoc responsibilities assigned by the Secretary-General;

(b) To cooperate with the host Government and to provide protocol services for the United Nations Office at Nairobi, including processing letters of credentials for the heads of permanent missions in Nairobi;

(c) To provide legal advisory services for the Office, UNEP and the United Nations Human Settlements Programme;

(d) To maintain liaison with the Executive Office of the Secretary-General and Headquarters-based Secretariat units.

Table 1.28 **Resource requirements: Office of the Director-General, United Nations Office at Nairobi**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	556.9	711.4	3	3
Non-post	90.4	90.4	—	—
Total	**647.3**	**801.8**	**3**	**3**

1.50 The amount of $801,800 provides for the continuation of three posts ($711,400) and non-post resources related to general temporary assistance, overtime, travel and other operational costs, such as general operating expenses, supplies and materials and furniture and equipment. The increase of $154,500 under post resources relates to the delayed impact of one Professional post (P-5) established in the biennium 2004-2005.

5. United Nations Liaison Office at Addis Ababa

Table 1.29 **Post requirements**

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
D-1	1	1	—	—	—	—	1	1
Subtotal	**1**	**1**	—	—	—	—	**1**	**1**
Other								
Local level	1	1	—	—	—	—	1	1
Subtotal	**1**	**1**	—	—	—	—	**1**	**1**
Total	**2**	**2**	—	—	—	—	**2**	**2**

Resource requirements (before recosting): $512,300

1.51 The Secretary-General, in his report on an Agenda for Peace (A/47/277-S/24111), stressed that preventive diplomacy and peacemaking were the most cost-effective ways in which the United Nations could contribute to the maintenance of international peace and security and thus forestall the suffering and destruction that inevitably occurred when disputes degenerated into armed conflict.

1.52 In order to strengthen cooperation between the African Union (formerly the Organization of African Unity) and the United Nations in the areas of peace and development, the establishment of a liaison office at Addis Ababa was proposed for the biennium 1998-1999 (A/52/6/Rev.1; see also A/52/303 and Add.1). The resources were made available to the Office through the redeployment of one post at the D-1 level from the Department of Political Affairs and the conversion of one

General Service post from that Department to a Local level post. The General Assembly, in section III, paragraph 23, of its resolution 52/220 of 22 December 1997, decided that the status of the liaison office at Addis Ababa, as proposed in paragraph 2.50 of the proposed programme budget for the biennium 1998-1999, should be a United Nations office at Addis Ababa and that it should be transferred from section 2A, Political affairs, to section 1A, Overall policymaking, direction and coordination. Accordingly, the Office continues to be reflected under section 1.

1.53 The functions of the Office, as outlined in paragraph 2 of annex II to resolution 52/220, are as follows:

(a) To facilitate the exchange of information and the coordination of initiatives and efforts in the areas of preventive diplomacy and peacemaking, as well as in the democratization process in Africa, following closely the deliberations of the Mechanism for Conflict Prevention, Management and Resolution of the African Union and advising Headquarters of political initiatives of concern to the United Nations discussed by the Mechanism; carrying out liaison with the African Union Division for Conflict Resolution and the Department of Political Affairs at large, with a view to enhancing cooperation on specific political issues of priority concern to the United Nations and the African Union; and supporting the activities of the joint United Nations/African Union special representatives;

(b) To coordinate the implementation of the programmes of cooperation between the United Nations system and the African Union agreed to at the annual meetings of the two secretariats;

(c) To perform such representational functions as may be required and necessary at relevant meetings of the African Union held at Addis Ababa.

1.54 The Security Council, in its resolution 1197 (1998) of 18 September 1998, endorsed the establishment of a United Nations Preventive Action Liaison Office in the Organization of African Unity (OAU) and urged the Secretary-General to consider ways of making that office more effective and also the possibility of appointing liaison officers to peacekeeping operations of OAU and of subregional organizations in Africa that were authorized by the Council. In its resolution 53/91 of 7 December 1998, the General Assembly welcomed the decision of the Secretary-General to establish a liaison office with OAU in Addis Ababa.

1.55 During the biennium 2006-2007, the Office will continue to coordinate and harmonize the political policies and activities of concern to the United Nations and the African Union, in particular the latter's Mechanism for Conflict Prevention, Management and Resolution; to support activities of the Secretary-General's special envoys and special representatives in their work with the African Union; to represent the Secretariat; and to apprise the African Union of action taken by the United Nations to address the humanitarian aspects of crises in Africa.

Table 1.30 **Resource requirements: United Nations Liaison Office at Addis Ababa**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	452.3	452.3	2	2
Non-post	60.0	60.0	—	—
Total	**512.3**	**512.3**	**2**	**2**

1.56 The amount of $512,300, at the maintenance level, reflects the continuation of provisions for two posts estimated at $452,300 and the related costs for travel, general operating expenses and general temporary assistance.

6. United Nations Office at Brussels

Resource requirements (before recosting): $519,500

1.57 In recent years, there has been a concerted effort on the part of the Organization to strengthen ties with the various components of the European Union. Cooperation between the institutions has improved in a variety of areas, ranging from crisis management to humanitarian assistance. The last two years have seen an increasing momentum and commitment to the United Nations by the European Union, which has been reflected in various policy statements of the European Commission. The new Constitution of the European Union (to be ratified by 2006) reaffirms its support to the Charter of the United Nations.

1.58 This momentum has translated into developments in a number of areas. The Financial and Administrative Framework Agreement, which entered into force in 2003, fixes a general legal framework, aimed at strengthening policy dialogue and at deepening collaboration at the country level. This has contributed to the establishment of Strategic Partnership Agreements which have now been signed between the European Commission and 6 of the 10 selected United Nations agencies, providing frameworks for cooperation. In crisis management, the Joint Declaration on United Nations-European Union cooperation was signed in September 2003, committing the two organizations to working together in addressing crisis situations and establishing a steering committee to examine ways and means to enhance coordination and compatibility. In conflict prevention, there has been significant progress in cooperation with the first desk-to-desk dialogues being held, launching a new phase of cooperation at Headquarters and country levels in targeted countries or subregions. Further steps are required for more concrete actions to deal with conflict prevention at both policy and programme levels and how to expand work in this area. In the Peace Facility for Africa, which supports conditions of peace and development in many African countries, the European Union would like to see the involvement of the United Nations in policy and support terms.

1.59 The foundation of the relationship is therefore in place and is now entering a second phase. The European Union is proving itself a serious partner, providing financial resources (the European Union and its Member States account for over 60 per cent of international development aid) and commitment to the reform of the United Nations.

1.60 New opportunities are also presenting themselves for the United Nations. For example, under the financial perspectives for 2007-2013, the Commission is proposing six instruments (four of which are new), replacing existing policies and regulations, to have a harmonized and simplified political and administrative structure for the delivery of assistance and cooperation programmes. These are areas of potentially significant partnerships with the Commission, but requiring on the United Nations side an understanding of how they function if the United Nations is to make the most of this opportunity.

1.61 The Instrument for Stability is of particular importance. For the first time after many years of discussion, the European Commission as a donor is proposing to deal with post-conflict or transition periods, addressing the gap between relief and reconstruction and allowing the European Union and the United Nations to work together in post-conflict situations. The European Neighbourhood and Partnership instrument is also of interest for the United Nations, setting the

overall strategy vis-à-vis neighbouring countries, designed to encourage greater socio-economic stability beyond the boundaries of the enlarged European Union.

1.62 The relationship between the United Nations and the various institutions of the European Union has been evolving rapidly and becoming increasingly intense. Working-level contacts continue between different United Nations entities and the relevant bodies of the European Union. To support this growing partnership, the United Nations Office at Brussels was established.

1.63 The Office would be responsible for all substantive, multilateral cooperation and contacts with the institutions of the European Union. It would represent the Secretary-General in the full range of political, development and social issues of common concern to the United Nations, the European Union institutions and other international organizations. Moreover, it would act as the interface between the United Nations and the European Union, with the aim of strengthening the growing range of European Union-United Nations partnerships. The Office is deemed necessary to carry out the programme mandates of the Organization and meet the United Nations goal of strengthening partnerships with regional organizations in pursuit of the shared goals of peace, stability and development in a framework of democratic governance and respect for human rights and the rule of law.

1.64 The emphasis would be on strengthening overall policy dialogue, deepening collaboration at the country level around existing programming instruments and reaching agreement on financial mechanisms.

1.65 The objective of the Office would be to provide added value to the overall work of the United Nations in its relations with the European Union and its institutions and with the network of member State delegations, civil society organizations and think tanks that have grown around the European Union, as well as to contribute to ensuring United Nations concerns are well known and taken into account by the European Union.

1.66 The core functions of the Office would be as follows:

(a) To raise the visibility of the work of the United Nations as a whole and advocate closer policy and programmatic relations between the European Union and the United Nations, and analyse areas of potential cooperation as they occur;

(b) To support the United Nations, its funds and programmes and the specialized agencies by creating and maintaining a United Nations-wide platform for inter-agency discussion and issues in Brussels, including the facilitation of events and initiatives with European Union counterparts on global issues and concerns;

(c) To develop strategic partnership in the areas of development and humanitarian assistance;

(d) To help ensure momentum and visibility on the key United Nations policy issues with European Union counterparts by creating a platform for discussion and advocacy around key United Nations reports;

(e) To act as a facilitator and advisory service on the timing, organization and preparation of meetings as well as for any required follow-up activities;

(f) To help the United Nations troubleshoot on difficulties or misunderstandings which may arise in European Commission-United Nations relations on policy and programme-based issues;

(g) Advise the Secretary-General on policy and strategic issues related to European Union institutions.

Table 1.31 Resource requirements: United Nations Office at Brussels

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Non-post	—	519.5	—	—
Total	**—**	**519.5**	**—**	**—**

1.67 The Office is currently operated by UNDP. The strengthening of the European Union-United Nations relationship and the changing nature of the work undertaken by the Office is such that the United Nations must present a team at the appropriate level and with the necessary expertise. Much has been invested in creating the opportunities for United Nations-European Union relations. However, the Office lacks the capacity to realize its potential and, as such, dedicated resources would be required to carry forward a number of initiatives that have been launched.

1.68 In order to strengthen and support the activities carried out by the Office, the proposal is to provide resources to supplement the existing resources of the Office. These resources would be in the form of a grant which would reflect the fact that the Office performs significant core functions over and above those relating to the operation of extrabudgetary activities of the Organization.

7. Office of the Special Representative of the Secretary-General for Children and Armed Conflict

Table 1.32 Post requirements

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
USG	—	—	1	—	—	—	1	—
P-5	—	—	1	—	—	—	1	—
P-4/3	—	—	3	—	—	—	3	—
Subtotal	**—**	**—**	**5**	**—**	**—**	**—**	**5**	**—**
General Service								
Principal level	—	—	1	—	—	—	1	—
Other level	—	—	2	—	—	—	2	—
Subtotal	**—**	**—**	**3**	**—**	**—**	**—**	**3**	**—**
Total	**—**	**—**	**8**	**—**	**—**	**—**	**8**	**—**

1.69 By its resolution 59/261 of 23 December 2004, the General Assembly requested the Special Representative of the Secretary-General for Children and Armed Conflict to continue to submit reports to the General Assembly and the Commission on Human Rights. Accordingly, resources from the regular budget have been provided, as part of the revised appropriation for the biennium 2004-2005, to maintain the Office of the Special Representative of the Secretary-General for

Children and Armed Conflict through December 2005. Funding for the Office beyond 2005 would be contingent upon availability of voluntary contributions and subject to the review of the mandate of the Special Representative by the Assembly at its sixtieth session. Consequently, no provisions have been made for the biennium 2006-2007.

Table 1.33 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	748.9	—	8	—
Non-post	75.6	—	—	—
Total	**824.5**	**—**	**8**	**—**

D. Office of the Ombudsman

Table 1.34 **Post requirements**

	Established regular budget posts		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
ASG	1	1	—	—	—	—	1	1
D-1	1	1	—	—	—	—	1	1
P-5	—	1	—	—	—	—	—	1
P-4/3	1	2	—	—	1	1	2	3
Subtotal	**3**	**5**	**—**	**—**	**1**	**1**	**4**	**6**
General Service								
Other level	—	2	—	—	1	1	1	3
Subtotal	**—**	**2**	**—**	**—**	**1**	**1**	**1**	**3**
Total	**3**	**7**	**—**	**—**	**2**	**2**	**5**	**9**

Resource requirements (before recosting): $1,855,700

1.70 The Office of the Ombudsman was established in the Office of the Secretary-General by the General Assembly in its resolutions 55/258 of 14 June 2001 and 56/253 of 24 December 2001 to make available the services of an impartial and independent person to address the employment-related problems of staff members, including matters pertaining to conditions of employment, administration of benefits, managerial practices, as well as professional and staff relations matters. In the performance of his/her duties, the Ombudsman is independent of any United Nations organ or official. The terms of reference of the Office are set out in the Secretary-General's bulletin on the Office of the Ombudsman (ST/SGB/2002/12). The Ombudsman, as a designated neutral, does not assume the role of advocate for any party. The Ombudsman advises staff of their options and of the different avenues open to them, and facilitates conflict resolution, using any appropriate means

for the primary objective of settling conflicts between parties and of obviating recourse to the formal grievance process.

1.71 The Ombudsman maintains strict confidentiality concerning matters brought to his or her attention and will not divulge the identity of a staff member who seeks the assistance of the Office without the authorization of that staff member. All interactions with the Ombudsman are voluntary. A staff member who brings a matter to the attention of the Ombudsman or provides information to the Ombudsman shall not be subject to reprisals because of such action. Since its inception in October 2002, a total of 963 staff members (138 in 2002, 405 in 2003 and 420 in 2004) have sought the assistance of the Ombudsman's Office. Over 70 per cent of all cases closed had a resolution that satisfied the staff member concerned.

1.72 In 2002, 60 percent of the callers and visitors were from Headquarters. By 2003, owing largely to the increase in outreach and communications efforts with staff outside Headquarters, cases were distributed more evenly, with 35 per cent coming from Headquarters, 38 per cent from offices away from Headquarters and 27 per cent from peacekeeping missions. It is expected that as the Ombudsman's Office becomes better known, the number of cases coming from these missions and offices will increase.

1.73 During the biennium 2006-2007, the Office of the Ombudsman will:

(a) Continue encouraging an organizational value and preventive institutional approach to conflict management and conflict resolution by providing independent and confidential assistance to all staff with employment problems;

(b) Continue ensuring its core function of handling clients' cases;

(c) Strengthen its communication and outreach strategy and provide information on the role of the Ombudsman and other resources on conflict management through a revamped website and several dissemination events as well as visits outside Headquarters;

(d) Develop better access to all staff members and expand the coverage outside Headquarters in order to insure a truly Secretariat-wide conflict resolution system;

(e) Improve its internal confidential database system as a key tool for case management, trend analysis and reporting;

(f) Promote an integrated systems approach to conflict management and provide support for the strengthening of all informal conflict mechanisms in place;

(g) Conduct an assessment of hidden costs of conflicts, covering the cost for wasted time, loss of skilled staff, low morale and productivity and health costs;

(h) Continue the training and building up of the Office's internal capacity in Ombudsmen, conflict resolution and mediation skills;

(i) Continue liaison with all sources of related assistance in the system;

(j) Play a leadership role in promoting and facilitating coherence, mutual support and harmonization of practice within the scope of activities of the Ombudsman.

1.74 Any additional requirements for the Office of the Ombudsman arising from decisions contained in General Assembly resolution 59/283 on administration of justice at the United Nations would be presented in the context of the revised estimates for the proposed programme budget for the biennium 2006-2007 to be submitted to the Assembly at its sixtieth session.

Table 1.35 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To facilitate conflict resolution in the workplace.

Expected accomplishments of the Secretariat	Indicators of achievement
Consolidated practice of informal conflict resolution Secretariat-wide	(i) Number of conflicts referred to the Ombudsman for which the Ombudsman facilitated a resolution; (ii) Reduction in the number of instances of recourse to the formal grievance process.

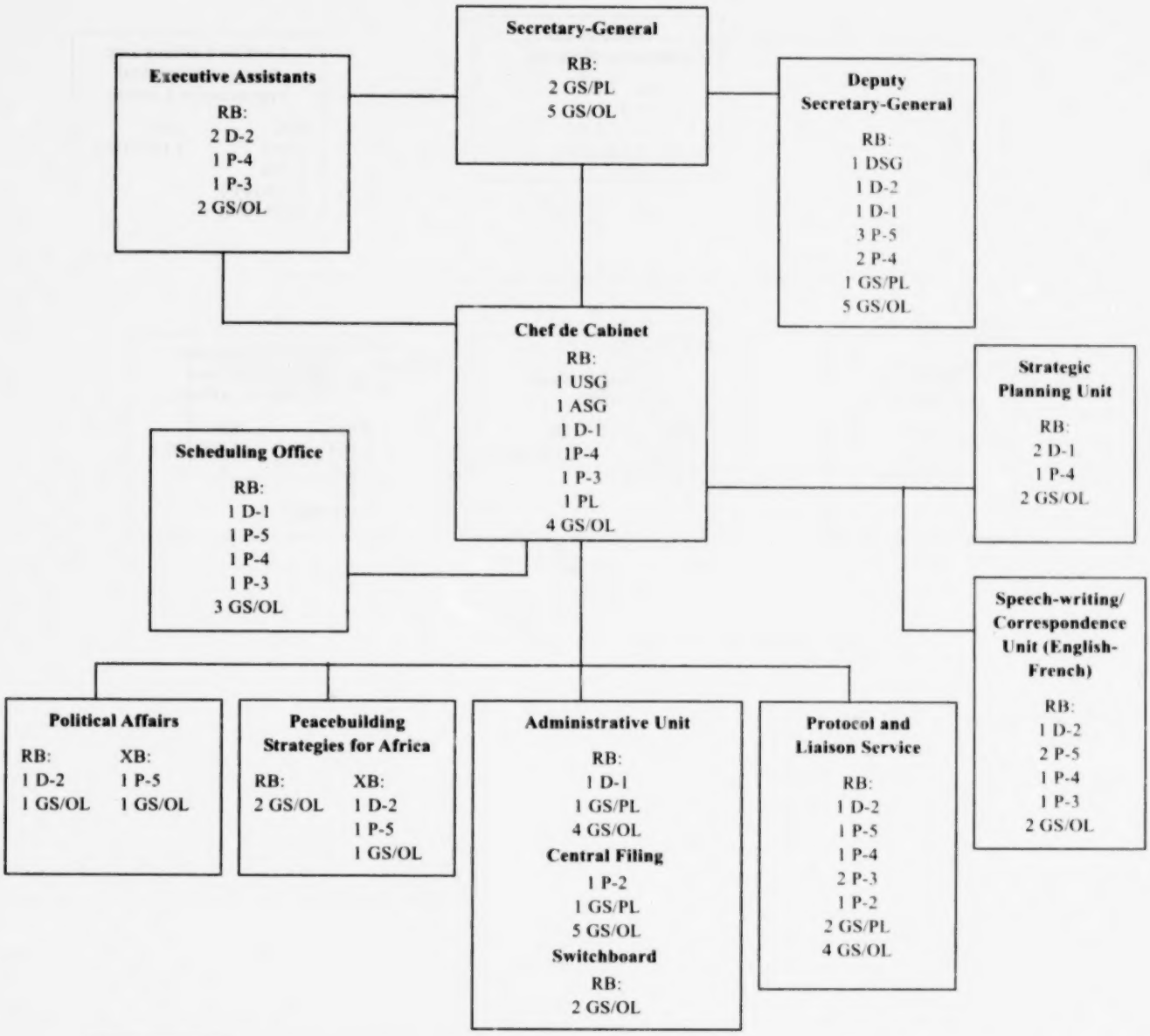
Table 1.36 **Resource requirements: Office of the Ombudsman**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Post	1 004.5	1 685.3	3	7
Non-post	170.4	170.4	—	—
Subtotal	**1 174.9**	**1 855.7**	**3**	**7**
Extrabudgetary	419.0	581.6	2	2
Total	**1 593.9**	**2 437.3**	**5**	**9**

1.75 The amount of $1,685,300 under posts, reflecting a growth of $680,800, provides for the continuation of three posts, the delayed impact of one Professional post (D-1) approved for the biennium 2004-2005 and the establishment of four new posts (1 P-5, 1 P-3 and 2 General Service (Other level)) to bring the capacity of the Office into line with the demands being placed on it. The new posts include a Senior Conflict Management Officer at the P-5 level, an Information Advocacy and Outreach Officer at the P-3 level and two General Service (Other level) support staff.

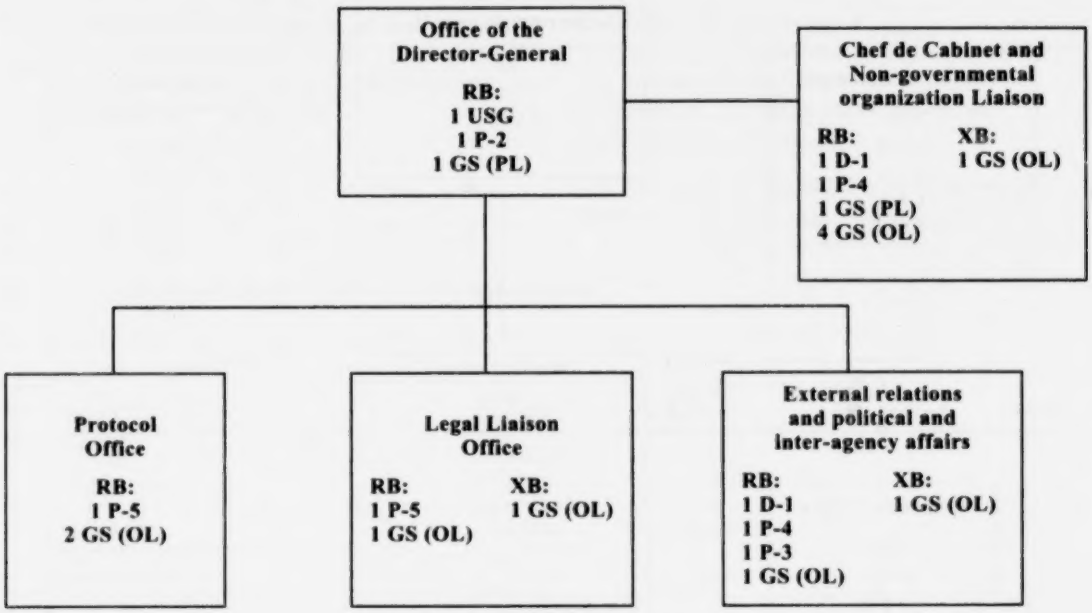
1.76 Under non-post objects of expenditure, the provisions, at the maintenance level, relate to the travel of the Ombudsman and his/her staff; general operating expenses for communications, maintenance of office automation and other equipment for the staff of the Office; supplies and materials; and the acquisition of office automation equipment.

Office of the Secretary-General
Organizational structure and post distribution for the biennium 2006-2007

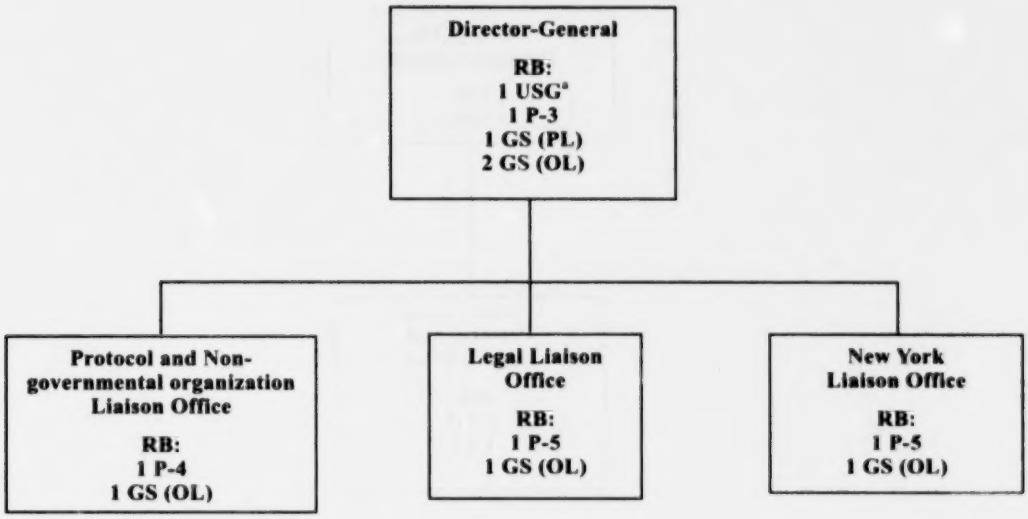


Abbreviations used in the organizational structure charts: GS = General Service; LL = Local level; OL = Other level; PL = Principal level; RB = regular budget; XB = extrabudgetary.

Office of the Director-General, United Nations Office at Geneva Organizational structure and post distribution for the biennium 2006-2007

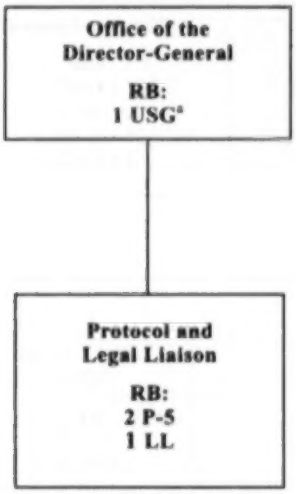


Office of the Director-General, United Nations Office at Vienna
Organizational structure and post distribution for the biennium 2006-2007



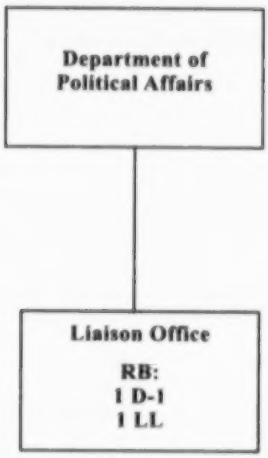
[a] The Under-Secretary-General post is funded under section 16, International drug control, crime prevention and criminal justice.

United Nations Office at Nairobi
Organizational structure and post distribution for the biennium 2006-2007

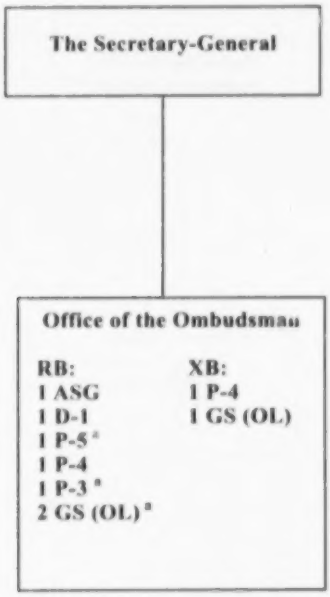


[a] The Under-Secretary-General post is funded under section 14, Environment.

United Nations Liaison Office at Addis Ababa
Organizational structure and post distribution for the biennium 2006-2007



Office of the Ombudsman
Organizational structure and post distribution for the biennium 2006-2007



[a] New post.